

VALUE ANALYSIS SUGGESTION SHEETS

TELECHRON CLOCK

Compiled by:

Svein Hvamb
March 1953

Schenectady, March 30, 1953

Mr. L. A. Davis
Manager - Manufacturing
Telechron Department
Ashland, Massachusetts

Dear Pete:

As you know, because Bob Kane had a few things to finish before he could start his effective full-time Value Analysis operation, we have assisted him by some preliminary studies. His operation is now in full swing and we bring our activities to a close.

Value Analysis study consists of a quick but intensive search, a little into engineering, a little into manufacturing, and a lot into the vendor capability area. Accordingly, the attached suggestions will in some cases cover what we call "blasting" and in others "refining" in the fields of engineering and manufacturing.

Of course, during this brief period only a few items could be studied intensely. Accordingly, most of the job remains yet to be done. We hope that the suggestions made will be modified as needed and will result in more business for the Telechron Department at a better profit.

In making these studies, we have used all of the ideas given to us so generously by members of the various departments at Telechron and have tried, where possible, to add a supplementary idea or twist to help the projects further along.

Svein and I have truly enjoyed this interesting project and want you and your organization to feel free to call on us at any time when you feel our help on some specific point would substantially assist.

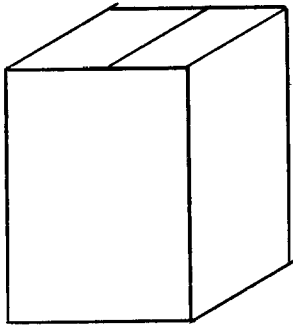
Sincerely,

L. D. Miles, Manager
Value Analysis Unit

LDM:AEM

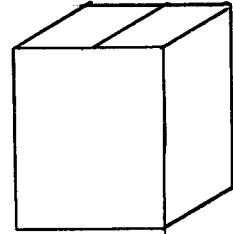
Unit Pack
Dwg. PS-752-1

Present:



2-colors
print

Proposed:



2-colors
print

Present:

Unit Pack
Filler
Total

Cost/Unit

.04080

.01855

.05935

Proposed:

Unit Pack
Filler

.02150

.01800

.03950

.01985

Annual Savings -- \$19,850.00
198,500.00

COMMENTS:

Proposed Unit Pack is printed in two colors. Finished with varnish. Glued seal end bottom and tuck-top. The tuck-top is self locking. High quality stock.

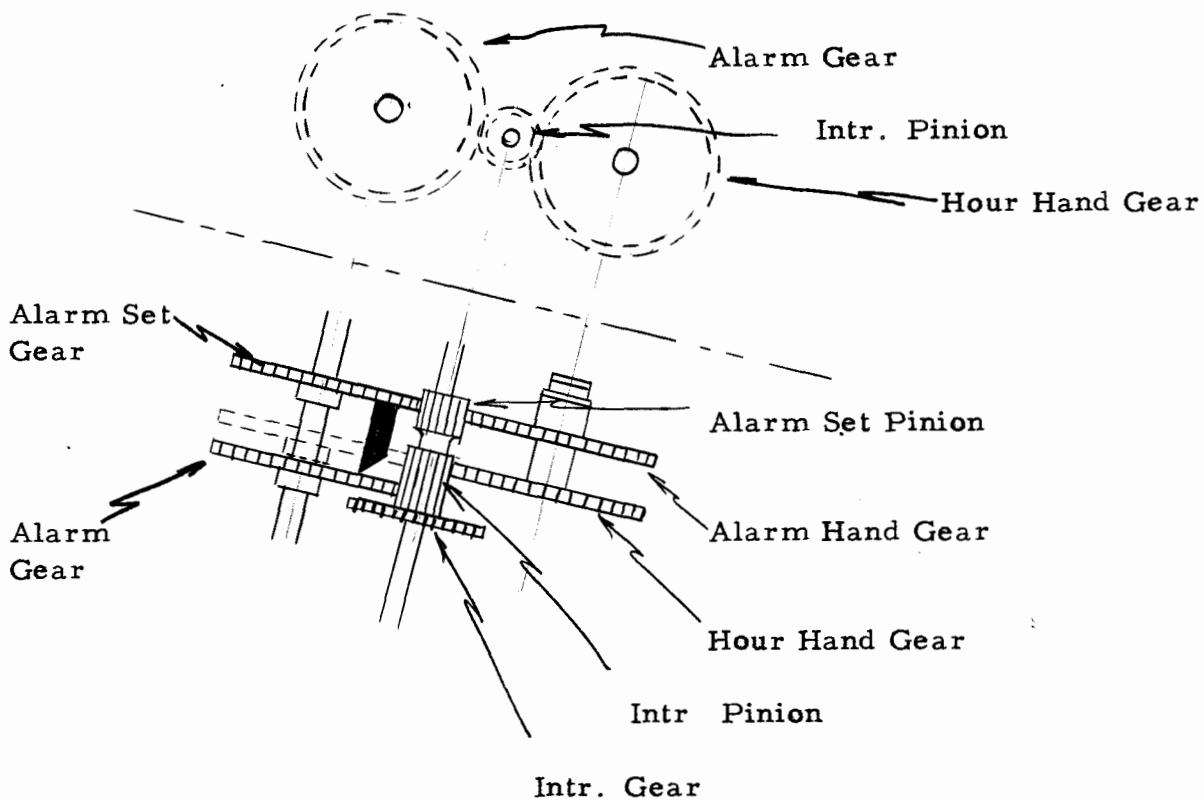
The proposed unit is made somewhat smaller than the present, and is made to pack the high production units only.

Print design proposals without cost.

Value Analysis Unit
Materials Services Dept.
March 1953

SH:AM

PROPOSED CHANGE IN CLOCK DRIVE



Proposed Change:

Move the Inter-Pinion in such position as to drive the Hour Hand Gear and the Alarm Gear directly. The Alarm Gear will now turn in opposite direction of the present system. In similar manner, the Alarm Set Pinion will drive the Alarm Hand Gear and the Alarm Set Gear in opposite direction. It will be necessary to reverse the slope of the interlock projection on the Alarm Set Gear and also the lip on the Alarm Gear. The relative position of the gears will be the same as before.

The Alarm Gear that at present is free to slide on the molded plastic gear can, in the new design, slide freely on the Inter. Pinion and consequently the molded plastic gear can be replaced by a stamped aluminum or brass gear or zinc die cast gear.

Present:

Dwg. CM-1310-17-G1

	<u>Material</u>	<u>Dir. Labor</u>
H.H. Gr. - Phen.	\$.00145	\$.00235
O.H. (130% D.L.)		<u>.00306</u>
Dir. Labor / O.H.		.00541
		<u>.00145</u>
Shop Cost		\$.00686

Proposed:

H.H. Gr. Brs.	\$.00239	\$.00030
O.H. (130% D.L.)		<u>.00049</u>
Dir. Labor / O. H.		.00069
		<u>.00239</u>
Shop Cost		\$.00308

Cost Difference	.00686
	<u>.00308</u>
	.00378

Annual Saving -- \$37,800.00

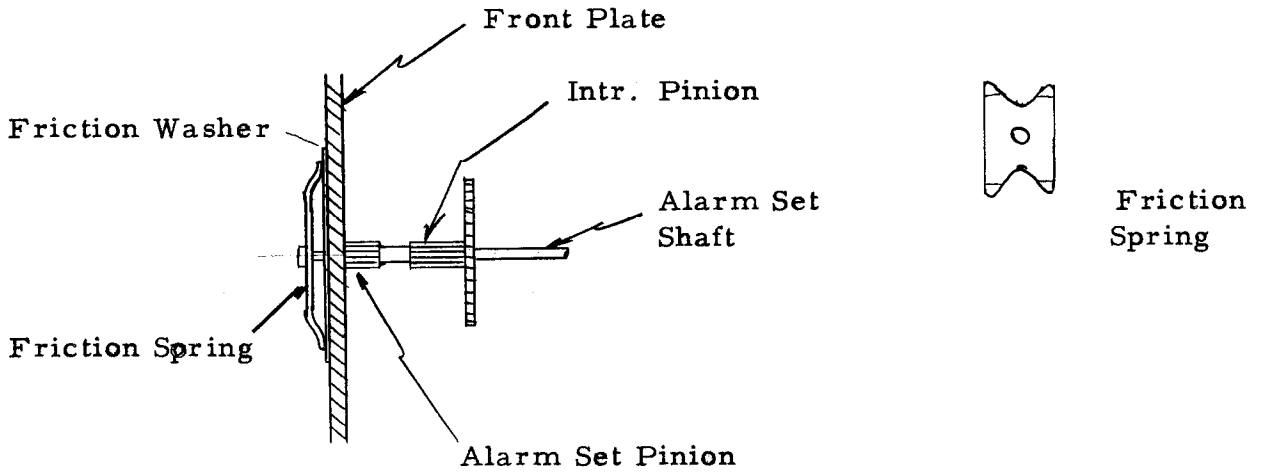
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Materials Services Dept.
March 1953

SH:AM

PROPOSED CHANGE IN CLOCK DRIVE

a)

b)



Place the Alarm Set Friction Spring on the Alarm Set Shaft as shown in the above drawing. The friction or spring action thus becomes less critical and a simpler less expensive friction spring may be used. It should be apparent that the Alarm Set Gear sees about 6 times (gear ratio opp. 6/1) the actual friction exerted by the spring in the new design.

The new design has also the advantage that less heavy gears are needed in the alarm set system as the gears do not carry the friction load at any time.

Dwg. CM - 1007 - 19

Present: Phos. Br.

	<u>Material</u>	<u>Dir. Labor</u>
Alarm Set friction spring	.00347	.00070
O. H.		<u>.00091</u>
		.00161
	.00347	
	<u>.00161</u>	
Shop Cost	.00508	

Proposed Change in Clock Drive (Cont.)

Proposal 1)

Reducing spring size 1/3 shaped as in dwg. b).

	<u>Material</u>	<u>Dir. Labor</u>
Friction Spring	\$.00116	.00070
		.00091
		<u>.00161</u>
	.00116	
	.00161	
Shop Cost	<u>.00277</u>	
Difference:	.00508	
	<u>.00277</u>	
	.00231	

Annual Savings -- \$23,100.00

Proposal 2)

Reduce spring size 1/3 using spring steel

Friction Spring	\$.0004	.00070
O. H.		.00091
		<u>.00161</u>
Shop Cost	\$.00201	
Difference:	.00508	
	<u>.00201</u>	
	.00307	

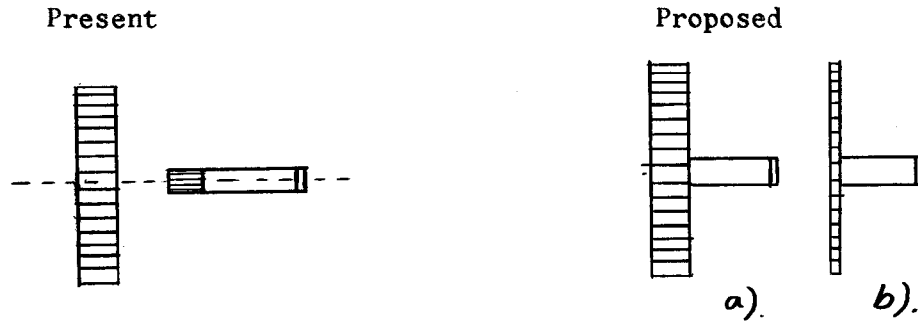
Annual Savings -- \$30,700.00

Further saving may be made in reducing the size of the gears (less heavy) and also by using less expensive material.

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SH:AM

Hour Hand Gear & Sleeve
 CM-1007-88 G3



	Cost/piece		
	<u>Material</u>	<u>Dir. Labor</u>	<u>Shop Cost</u>
Present:			
Gear Phen.	.00145	.00235	
Sleeve Brs.	.00304	.00080	
Asm.		.00310	
TOTAL	<u>.00449</u>	<u>.00625</u>	<u>.01886</u>

- Proposed:
- a) Zinc Die Casting - \$.01000
 - b) Zinc Die Casting - .0075

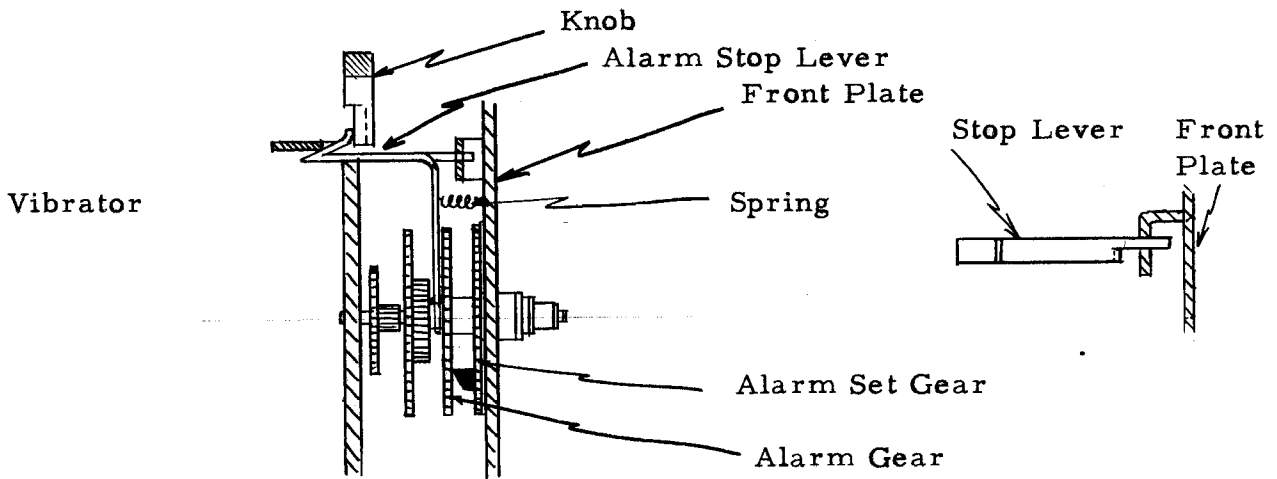
Annual Savings a) \$88,000.00 - b) \$110,000.00

Comments: Zinc die casting has good wearability (91 Brinell) and high precision is obtainable.

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 March 1953

SH/f

PROPOSED CHANGE IN CLOCK DRIVE



The above is a drawing of the main clock drive in which the alarm release mechanism is designed so as to work on the hour hand gear directly. It has been experimentally determined the vibrator action of the vibrator can be completely stopped by inserting a wedge-formed stop lever as shown above. The movement of the stop lever to perform the necessary wedge action does not have to exceed 1/8". This, however, means that the hour hand gear and sleeve should be able to move freely in the axial direction about 1/8", and adjustments have to be made on the present sleeves to allow for this. The hour hand would be in normal position at all times except when the alarm goes off upon which the gear, sleeve and hand will pop 1/8".

The alarm stop lever has to be redesigned as indicated and may extend outside the case as at present or the entire stop mechanism may be redesigned as shown on the following page (proposed appearance design).

The present hour hand gear and alarm hand gear will be replaced by the cam shaft gear and the alarm set gear respectively.

The proposed design allows elimination of the following parts:

	<u>Material</u>	<u>Dir. Labor</u>
Stop Lever Bracket (est.)	.00050	.00030
Hub - Cam Shaft	.00103	.00082
Disc - Cam Sft. Al	.00114	.00058
Cam Shaft	.00147	.00080
Cam Shaft Asm.		.00530
Washer - Cam Sft.	.00127	
Alarm Hand Gear Al	.00448	.00050
Hour Hand Gear Phen.	.00145	.00235
Total	<u>.01134</u>	<u>.01065</u>

Proposed Change in Clock Drive (Cont.)

Overhead	<u>.01385</u>
	<u>.02450</u>
	<u>.01134</u>
Shop Cost	.03584

Annual Savings app.

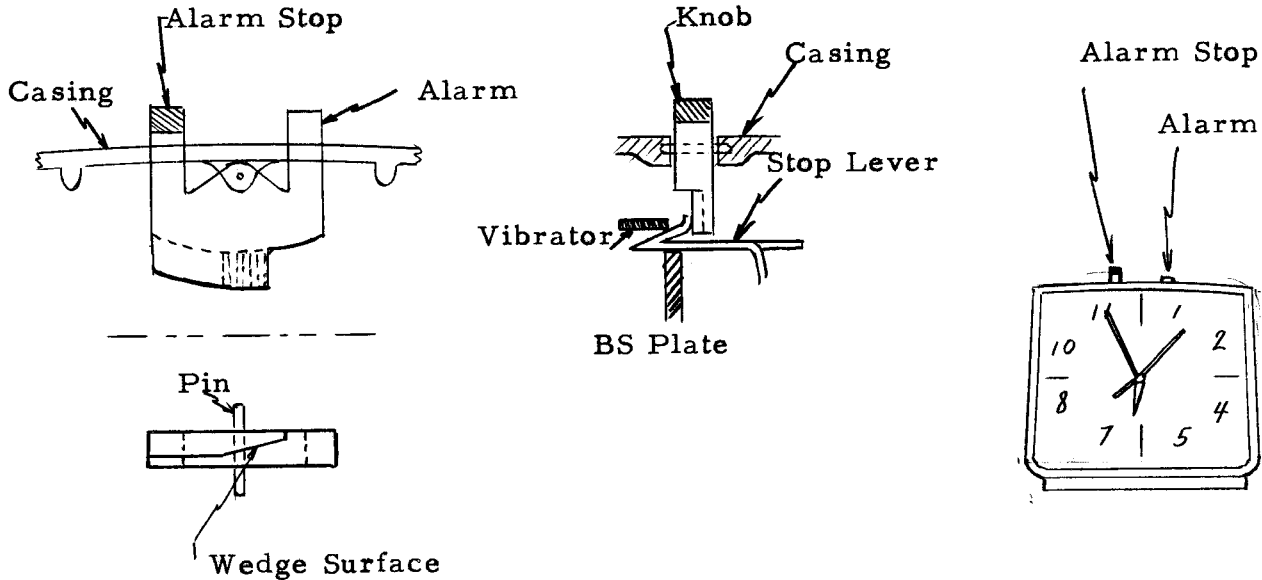
\$350,000.00

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SH:AM

PROPOSED APPEARANCE DESIGN

The following redesign of the alarm stop devices was made in connection with the previous proposed change in the general clock drive. The general idea is to stop the alarm by depressing a button on the top of the clock case; however, in the proposed design a two button system is introduced and arranged as shown.



The Alarm Stop Button should be coated with a self-illuminating material.

When either button is depressed, the top surface of the other is even with the case surface.

As the Alarm Stop Button is depressed, the wedge surface locks the Alarm Stop Lever in such position as to wedge the vibrator.

When the Alarm Button is depressed, the Alarm Stop Lever is released and resting against the hour hand gear.

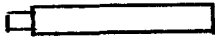
During assembly of the case and clock movement, the alarm button should be depressed so as not to distort the alarm stop lever.

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SH:AM

Field Spacer Stud Al. and Field Spacer
 Dwg. CM-671-96, CM-548-184G1

Present



Screw Machine parts



Proposed



Bead Chain Product

Present:

Field Stud Al.
 Field Spacer Al.
 Estimated Assm. Labor

	Cost/Unit		
	Material	Direct Labor	Shop Cost
Field Stud Al.	.00089	.00082	.002776
Field Spacer Al.	.00043	.00075	.002155
Estimated Assm. Labor			.001000
		Total	.005931

Proposed:

Spacer-Guide Brs. -- \$3.00/M

Annual Savings -- \$29,000.00

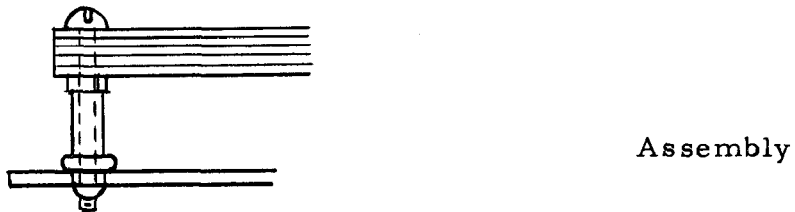
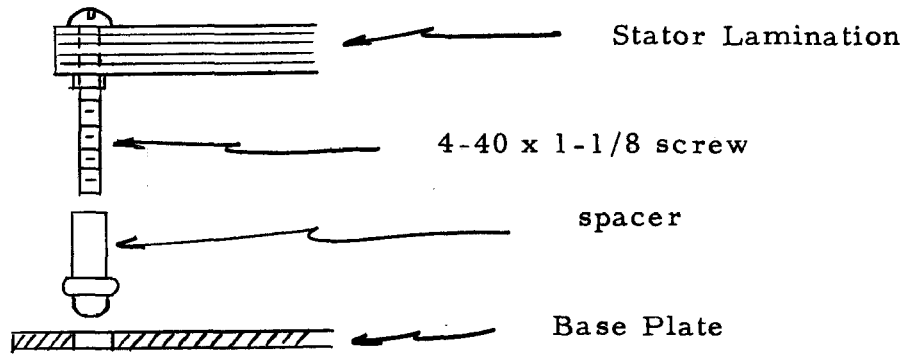
COMMENTS:

The proposed spacer has been experimentally tried in the present clock. It serves as a guide for the field screw and at the same time provides as a field spacer.

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SH:AM

ASSEMBLY DRAWING



A smaller diameter spacer will lower cost considerably .

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SH:AM

Base Plate Assembly
Dwg. CM-1310-13G1

Present:

Fabricated

Proposed:

Zinc Die Casted

Present:

	Cost/unit		
	<u>Material</u>	<u>Dir. Labor</u>	<u>Shop Cost</u>
Base Plate Assembly	.01753	.01593	.05417
2 Spreader Posts			.00462
2 - 4-40 x 1-1/8 Screws			.00348
Vibrator material reduced by			.00350
2 Rivets (Vibrator)			<u>.00176</u>
			.06713

Proposed:

B.P. zinc die casting			<u>.05500</u>
			.01213

Annual Savings: \$121,300.00

COMMENTS:

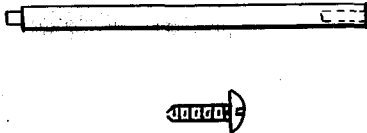
Zinc die-castings have been used in many similar applications successfully.

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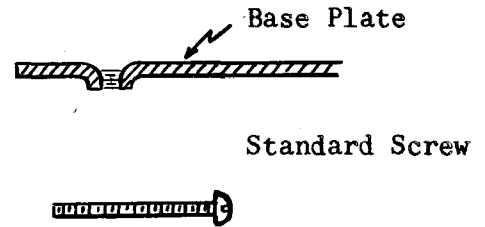
SH/f

Front Plate Studs & Screws
 Dwg. CM-582-97G6, CM-1074G22

Present



Proposed



	Cost/unit (2)		
	<u>Material</u>	<u>Dir. Labor</u>	<u>Shop Cost</u>
Present:			
Studs Al.	.00370	.00258	.00964
Screws Br.	.00358	.00048	.00467
			<u>.01431</u>

Proposed:

Standard Screws - plated steel

\$2.25/M -	.00225	per unit	<u>.00450</u>
			<u>.00981</u>

Annual Savings - \$90,000.00

Comments: In the above proposal the base plate is extended to provide material for extruded threaded hole.

The extrusion is made such as also to provide a guide for the screw.

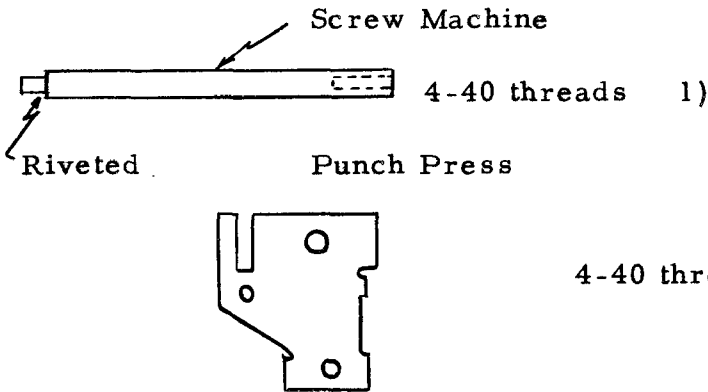
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 March 1953

SH/f

Front Plate Studs
 Dwg. CM-582-97G6
 Alarm Stop Lever Bracket
 Dwg. 835-42G1

Proposed: Punched and threaded in one operation.

Present:



Present:

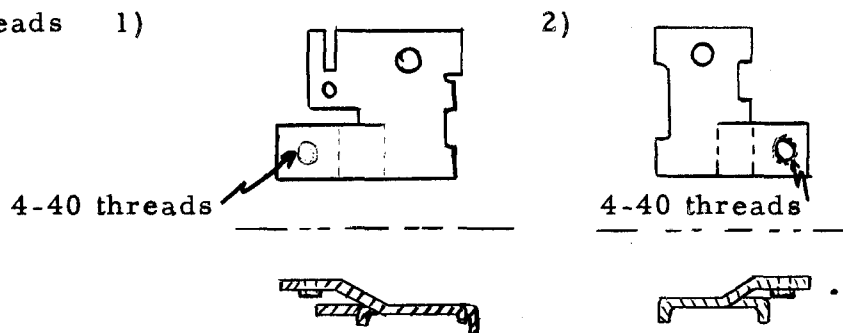
Stud Al.
 Bracket St.

Total

Proposed:

Bracket 1). St. (Vendor)
 Bracket 2). St. (Vendor)
 Total

Punch Press Parts



Cost/Unit

Material	Labor	Shop Cost
----------	-------	-----------

.00370	.00258	.00964
--------	--------	--------

.00057	.00040	.00149
--------	--------	--------

		.01113
--	--	--------

.00347		
--------	--	--

.00331		
--------	--	--

.00678		
--------	--	--

		.00678
--	--	--------

		.00435
--	--	--------

Annual Savings -- \$43,500.00

COMMENTS:

The proposed brackets are fastened in similar manner as the present Alarm Stop Bracket and will replace the long aluminum studs which are used to fasten the clock casing.

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SH:AM

Field Spacer
 CM-548-184 G1

Present



Proposed



	Cost/piece		Shop Cost
	Material	Dir. Labor	
Present:			
Spacer Al.	.00043	.00075	
Asm.		.00050	
TOTAL	.00043	.00125	.003248

Proposed:
 Spacer extruded from base plate

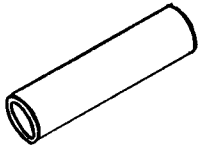
Estimated Annual Savings - \$30,000.00

Value Analysis Unit
 Materials Services Dept.
 March 1953

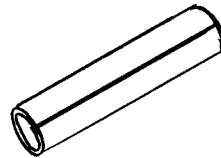
SH/f

Al. Set Spacer
 CM-1340-24 G10

Present



Proposed



Present:

Material
 Al. tube
 Cut to length

Material	Cost/piece	
	Dir. Labor	Shop Cost

.00029		
	.00172	.00425

Vendor Quotation:

Split Spacer (Al)

\$2.50/M

Difference:

0 .00425
0.00250

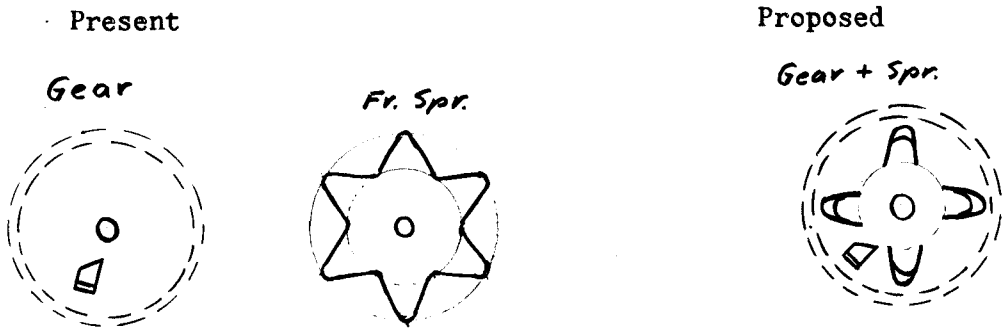
.00175

Annual Saving: -- \$17,500.00

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 March 1953

SH:AM

Alarm Set Gear Asm.
 CM-1007--86 G1



	<u>Cost/piece</u>		
	<u>Material</u>	<u>Dir. Labor</u>	<u>Shop Cost</u>
Present:			
Friction Spring Ph. Br.	.00347	.00070	
Gear Brs.	<u>.00400</u>	<u>.00031</u>	
TOTAL	.00747	.00101	<u>.00978</u>
Proposed:			
Spring & Gear	.00400	.00070	<u>.00561</u>
			<u>.00417</u>

Estimated Annual Savings - \$40,000.00

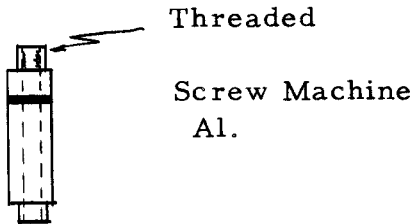
Comments: Proposed gear and spring as one stamping. Material Ph. Bronze.

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 March 1953

SH/f

Plate Spacers (Studs)
 Dwg. CM-736-104 G2
 CM-736-102 G2

Present



Proposed



Cold Headed Stl.

	Cost/Unit		
	Material	Direct Labor	Shop Cost
Present			
1 stud (CM-736-104)	.00165	.00063	.00310
2 studs (CM-736-102)	.00330	.00248	.01000
TOTAL			.01310
Proposed:			
Cold Headed Steel	\$.60/M Unit		.00180
			.01130

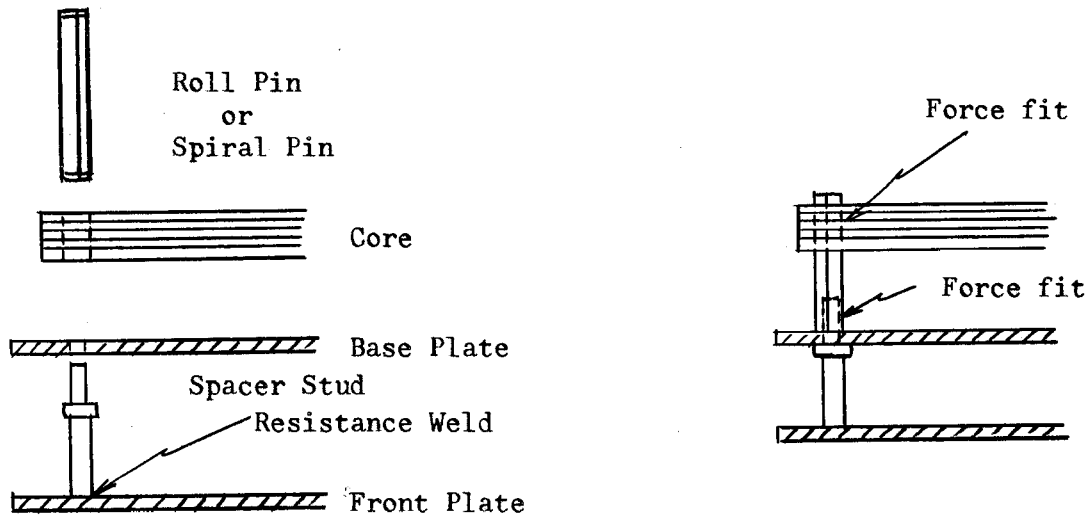
Annual Savings -- \$113,000.00

See assembly drawing.

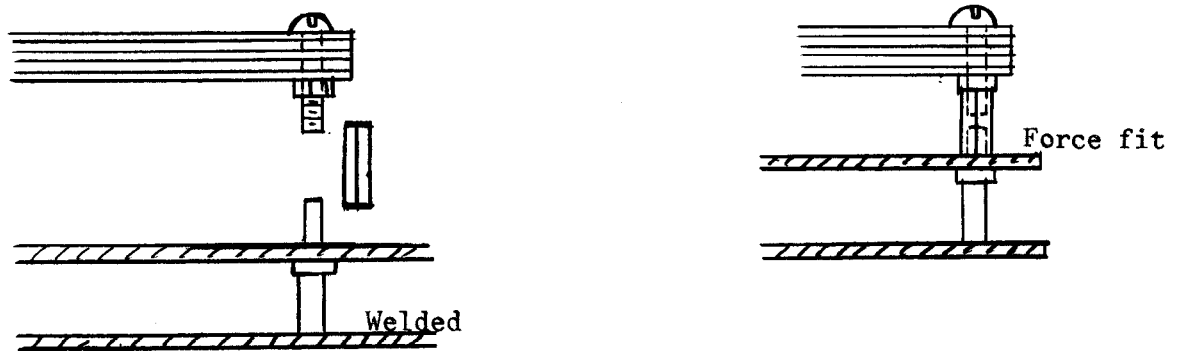
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SH:AM

Assembly Drawing



The pin type fastener is forced through the laminated core and on the end of the cold headed spacer stud.



The core screw rests inside the pin now acting as a spacer and fastener.

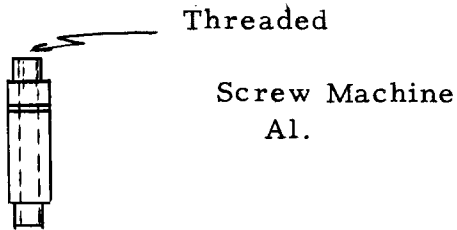
NOTE: The spacer studs are resistance welded to the front plate. The tolerance from the stud shoulder to front plate are held within $\pm .001$

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March 1953

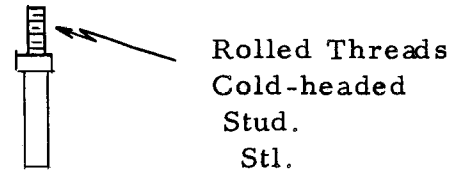
SH/f

Plate Spacer Stud
 Dwg. CM-736-104 G2
 CM-736-102 G2

Present



Proposed



Present:

1 stud (CM-736-104)
 2 studs (CM-736-102)

TOTAL

Material	Cost/Unit	
	Direct Labor	Shop Cost
.00165	.00063	.00310
.00330	.00248	.01000

.01310

Proposed:

Cold headed stud with rolled threads

\$.94/M per unit

.00282

.01028

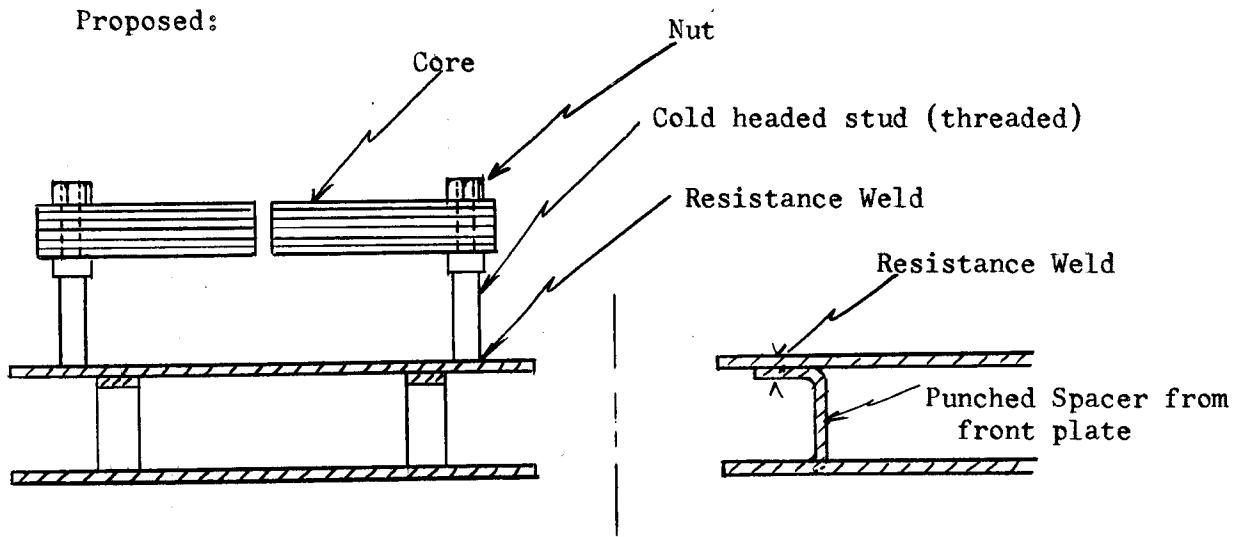
Annual Savings -- \$102,280.00

See assembly drawing.

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SH:AM

Clock Assembly



Present:	Material	Cost/unit	
		Dir. Labor	Shop Cost
1- Stud (CM-736-104)	.00165	.00063	.00310
2- Studs (CM-736-102)	.00330	.00248	.01000
2- Spreader Posts (Al.)			.00462
2- 4-40 x 1-1/8 Screws (Stl.)	.00278	.00032	<u>.00352</u>
TOTAL			.02124

Proposed:	Material	Dir. Labor	Shop Cost
2- Cold-headed studs		.00188	
2- Palnut-locknut (4M40)		<u>.00059</u>	
TOTAL			<u>.00247</u>
			.01877

Annual Savings: \$187,700.00

COMMENTS:

The plate spacer is punched out of the front plate. Small projection in base plate and punched spacer may serve to position the base plate.

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SH/f

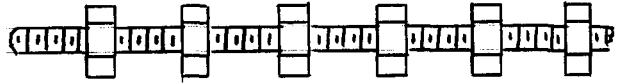
Head Screw
 2CM-1074
 4-40 x $\frac{1}{4}$ Brs.

Present



Special Screw

Proposed



Screwstick

	<u>Cost/piece</u>		
	<u>Material</u>	<u>Dir. Labor</u>	<u>Shop Cost</u>
Present: Screw Brs.	.00179	.00048	.00289
Proposed: Screwstick	\$2.88/M		.00288

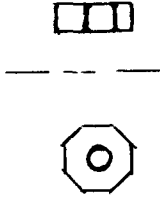
Comments: The use of screwsticks can cut the assembly cost up to 50%.

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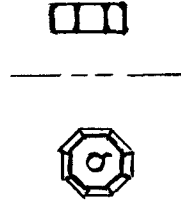
SH/f

Stator Steel Hex Nut
4-40 x 3/32

Present:



Proposed:



Present:

4-40 hex nut (stl.) @ \$.00124

Proposed:

4M40 Palnut-Locknut @ \$.00059
\$.00065

Annual Savings: \$6,500.00

COMMENTS: The proposed type of fastener has good holding ability and self locking characteristic.

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SH/f

Vibrator Rivets
Dwg. 2-CM-1152 G71

Present

Proposed

Tubular
Rivet



Eyelet



Present:

From outside supplier

^{.88}
\$.80/M

Proposed:

From outside supplier

\$.50/M

Annual Savings -- ~~\$6,000.00~~
7,600.00

COMMENTS:

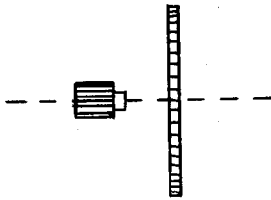
The riveting cost is reduced considerably by the use of eyelets, as a spinning tool does the job in place of a riveting operation and is much faster.

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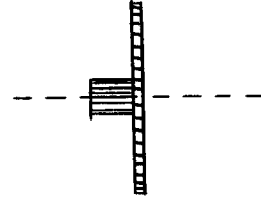
SH:AM

Inter. Gear & Pinion
 CM-1007-95 G1

Present



Proposed



	Cost/piece		<u>Shop Cost</u>
	<u>Material</u>	<u>Dir. Labor</u>	
Present:			
Pinion Brs.	.00159	.00075	
Gear Brs.	.00239	.00030	
Asm.		.00310	
	<u>.00398</u>	<u>.00415</u>	<u>.01353</u>

Proposed:
 Zinc die casting - \$.00675

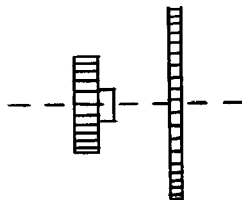
Annual Savings - \$67,000.00

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 Materials Services Dept.
 March 1953

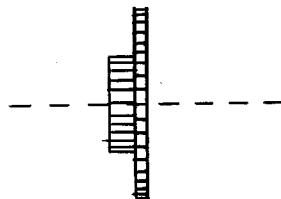
SH/f

Minute Hand Gear & Pinion
 CM-1310-9 G1

Present



Proposed



	Cost/piece		
	Material	Dir. Labor	Shop Cost
Present:			
Pinion Brs.	.00595	.00114	
Gear Brs.	.00309	.00028	
Asm.		.00322	
TOTAL	<u>.00904</u>	<u>.00464</u>	<u>.01970</u>
Proposed:			
Zinc Die Casting - \$6.75/M			<u>.00675</u>
			<u>.01295</u>

Annual Savings - \$120,000.00

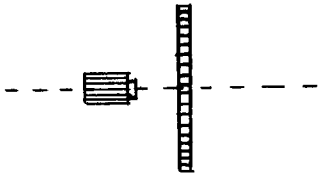
Comments: Zinc has good wearability (Brinell 91) and can be die casted with high precision.

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 Materials Services Dept.
 March 1953

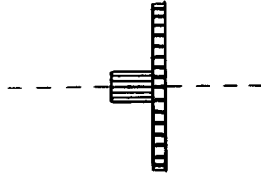
SH/f

Second Hand Gear & Pinion
 CM-582-1 G6

Present



Proposed



	Cost/piece		
	<u>Material</u>	<u>Dir. Labor</u>	<u>Shop Cost</u>
Present:			
Pinion Brs.	.00101	.00138	
Gear Brs.	.00159	.00027	
Asm.		.00100	
	<u>.00260</u>	<u>.00265</u>	<u>.008775</u>
Proposed:			
Zinc die casting - \$5.5/M			<u>.005500</u>
			<u>.003275</u>
<u>Annual Savings - \$32,000.00</u>			

Value Analysis Unit
 Materials Services Dept.
 March 1953

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Proposed Low Cost Clock Motor (Cont.)

The following are three suggested methods for making the rotor.

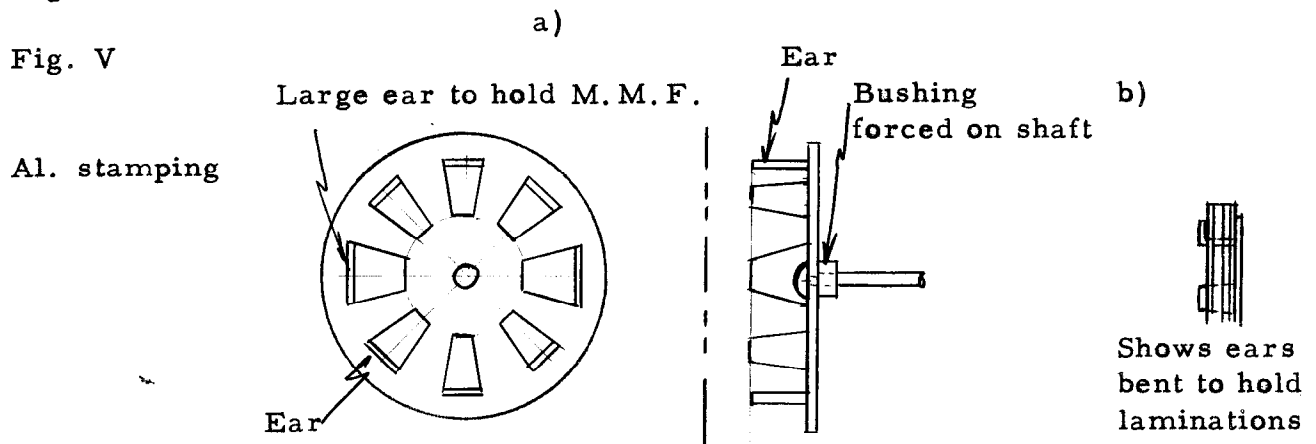
1. Solid ring or laminated stampings of tungsten steel
2. Soft steel laminations with Alnico inserts (Fig. II & III)
3. Molded magnetic powder ring ("Hardyne" high H low B)

Method No. 1 is not likely to be practical. A solid ring with machined slots made of tungsten steel or other magnetic material would be quite expensive to make. Stampings of the same material could be made at lower cost but the changes are that such magnetic material would gradually lose its magnetism when used in this application.

Method No. 2 is recommended by consulted specialists and can be made at very low cost. Two Alnico inserts priced at \$.0144 each are believed sufficient to supply the necessary magnetomotive force for this application. The Alnico inserts should be placed directly under an airgap as indicated in Fig. II. The ring may consist of one or more laminations of cold rolled steel.

Method No. 3 is also recommended due to the desirable characteristics of the Hardyne material. However, the cost is estimated to be somewhat higher than method 2.

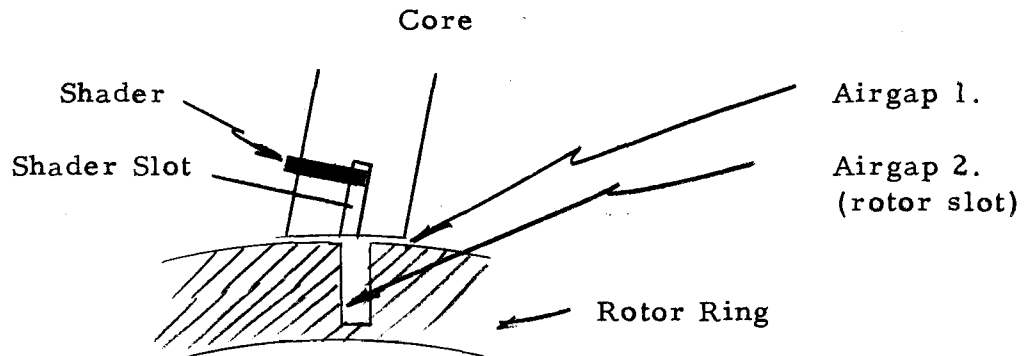
The ring insert or hub can be made of molded plastic, preferably molded directly in the laminations (ring) or as an aluminum stamping as shown in Fig. V.



The stator or field consists of a coil, core and shapers arranged as shown in Fig. II. The shape and size of the field shoe should be determined experimentally for best performance.

Proposed Low Cost Clock Motor (Cont.)

Fig. VI shows an enlarged sketch of the field shoe and rotor. The relative sizes of the rotor airgaps and the airgap between the field shoe and rotor should also be determined experimentally, although Airgap 2, Fig. VI should be made as small as possible within practical limits and also small compared to Airgap 1.



An experimental model of the above motor will have to be made in order to determine whether or not it will operate successfully. The scheme of operation of this motor is very similar to many present time motors. However, the general rotor design differs in the method of magnetization. It is felt that the design can easily be adopted for mass production and partial automatic assembly.

Cost Calculation

Present:

	<u>Material</u>	<u>Labor</u>
H3 Rotor Unit	\$. 07761	\$. 09002
6000T Coil and Field Asm	. 12136	. 05109
	<hr/>	<hr/>
Total	. 19897	. 14111
	<hr/>	
	. 34007	
Overhead 130% of total labor	. 18344	
Shop Cost	<hr/>	
	\$. 52351 a piece	

Proposed: Estimated Shop Cost

Al lamination insert	\$. 0051
Al bushing	. 0030
Steel Ring (4 laminations)	. 0081
Shaft Brs.	. 0046
Pinion Brs.	. 0042
Alnico M. M. F. (at .0144)	. 0288
Rotor	<hr/>
	\$. 0538

Proposed Low Cost Clock Motor (Cont.)

Add reduction gears 300/1

Pinion Brs.		\$.0042
2 Gears Brs.		.0060
Pin Brs.		<u>.0030</u>
		\$.0132
		<u>.0538</u>
	Total	\$.0670
	Assembly Cost App.	<u>.0300</u>
Rotor Shop Cost		\$.0970
Coil and field Asm.		<u>.2000</u>
	Motor	\$.2970
Present	\$.52351	
Proposed	<u>.29700</u>	
Diff.	\$.22651	

Annual Savings	\$2,265,510.00
Approx. Savings	\$2,200,000.00

Value Analysis Unit
Materials Services Dept.
March 1953

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Proposed Clock Motor
(Vibrator type)

Fig. I

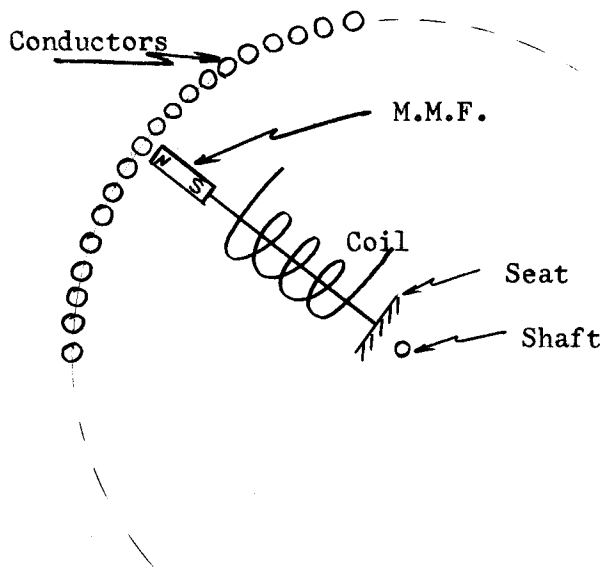
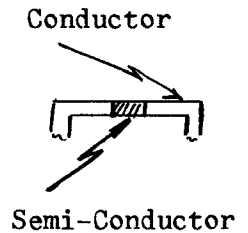


Fig. II



Purpose:

The purpose of this suggestion is to present a new principle of obtaining a low cost low rpm motor for timers.

Operation principle:

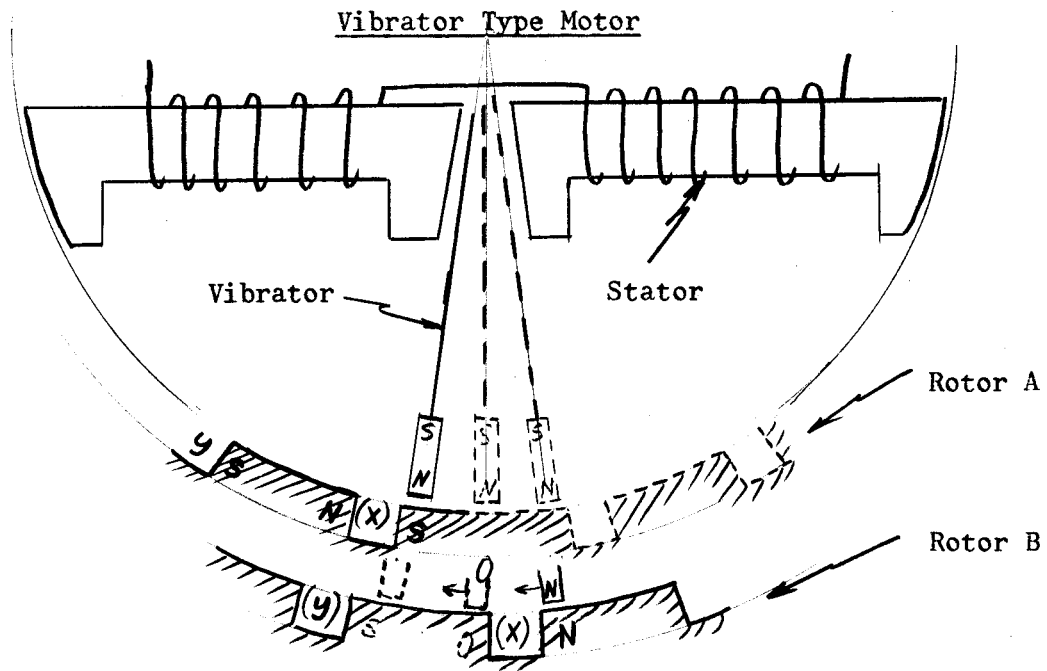
Moving a magnetomotive force perpendicular to the axis of a conductor will induce a current in this in such direction as to create a magnetic field around the conductor. This magnetic field will be such as to oppose the movement of the m.m.f. If the conductor was free to move it would tend to move with the movement of the m.m.f. By vibrating the m.m.f., an alternating current will be induced in the conductor.

Fig. I shows a vibrating m.m.f. located radially to a set of conductors arranged in a circle. If the m.m.f. is allowed to vibrate an alternating current will be induced in the conductor nearest the m.m.f. pole.

If a semi-conductor was placed in the conductor (Fig. II) the current would be allowed to flow in one direction only. The flux created by the induced current would thus oppose the vibrator in one direction only -- thus if the conductors are free to move they would move in one direction only.

Value Analysis Unit
Materials Services Dept.
March 1953

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The above drawing is an illustration of a magnetic type vibrator motor.

The stator consisting of a coil and laminated core operates the vibrator and also magnetizes the rotor. The vibrator consists of a magneto motive force and a steel spring. The rotor consists of a slotted laminated steel ring.

In the extreme left position of the vibrator let us assume that the rotor slot is in the position as shown (rotor a.) At that instant the rotor is magnetized so as to make the right side of slot (X) a South Pole. The vibrator m.m.f. will exert a pull on this pole and tend to pull it toward the right. As the vibrator passes through the mid position the pole will go toward zero and build up to a North Pole repelling the vibrator m.m.f. in the right position (rotor b). As the vibrator again goes through its mid position (rotor b) the left side of slot (X) will be zero, having no effect upon the vibrator, and as the vibrator goes toward the extreme left position the right side of slot (Y) will build up to a South Pole and the cycle will repeat itself.

Value Analysis Unit
 Materials Services Dept.
 March 1953

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