

**UNANSWERED QUESTIONS AFTER ASME MEETING IN CHICAGO... May 1, 1962**

**What is the difference between Value Engineering and good design engineering?**

**Isn't Value Engineering a crutch for poor training and a lack of experience? Wouldn't varied work assignments under well qualified people be the better long-term solution?**

**What are the borders...value research, value engineering, value analysis?**

**If the solution to a function is not known, how then may we evaluate the function?**

**Does production equipment design require the same evaluation as product design evaluation?**

**Can you comment on need for modernized accounting methods having greater definitions such as smaller and more specialized burden centers?**

**When "value engineering" an existing product, how do you overcome the "not invented here" complex?--this, when project responsibility is not in the hands of the value engineer.**

**Do you feel that a value engineer should be a full-time staff member?**

**Which staff function does the value engineer fall under?...product engineering, mfg..**

**Is the evaluating done better with teams and, if so, how many people should be included on a team?**

**How do you define "Value Engineering" and what makes it "new", bearing in mind that cost has always been a factor to be considered in design engineering.**

**In order to get the maximum benefits from value engineering, should it be applied at the industrial or design engineering phases?**

**How does low-cost with reliability affect design schedules? (timewise)**

**In following your technique, I feel there will be deviations from customer requirements. Should you develop the product as you feel it should be and then sell the customer on its merits? This will result from the fact that under the old method change was gradual but with your suggested method the product is likely to be quite different from that which the customer is used to.**